

| Title of Report: | Capital Projects Long-list |
|------------------------------------|---------------------------------|
| Committee Report Submitted To: | Leisure & Development Committee |
| Date of Meeting: | 17 September 2024 |
| For Decision or For Information | For Information |
| To be discussed In Committee | NO |

| Linkage to Council Strategy (2021-25) | | |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------|--|
| Strategic Theme | Healthy & Engaged Communities | |
| Outcome | Citizens will have access to a range of leisure, recreational, green and play environments which support better physical | |
| | and mental health and wellbeing | |
| Lead Officer | Director of Leisure & Development | |

| Budgetary Considerations | | |
|------------------------------------|--------------------------------------|--|
| Cost of Proposal | Approx £2 - £3m annual spend | |
| Included in Current Year Estimates | Yes | |
| Capital | 100% | |
| Code | Will be assigned per project | |
| Staffing Costs | Staff time for assessment & delivery | |

| Legal Considerations | |
|----------------------------------|-----|
| Input of Legal Services Required | NO |
| Legal Opinion Obtained | N/A |

| Screening Requirements | Required for new or revised Policies, Plans, Strategies or Service Delivery Proposals. | | |
|---------------------------|----------------------------------------------------------------------------------------|--------------------|-------|
| Section 75 Screening | Screening Completed: | Yes /No | Date: |
| | EQIA Required and Completed: | Yes /No | Date: |
| Rural Needs Assessment | Screening Completed | Yes /No | Date: |
| (RNA) | RNA Required and Completed: | Yes /No | Date: |
| Data Protection Impact | Screening Completed: | Yes /No | Date: |
| Assessment (DPIA) | DPIA Required and Completed: | Yes /No | Date: |

1.0 <u>Purpose of Report</u>

1.1 The purpose of this report is to update members on the outcome of the Capital Projects workshop on 05 September and share the agreed long-list of proposed capital projects.

2.0 <u>Background</u>

- 2.1 In April '24 Council agreed to a new assessment process for the scoring and prioritisation of proposed capital projects. To ensure that Council develops capital projects that meet a recognised need, are affordable and deliver the highest benefit for the community.
- 2.2 Following strategic analysis based upon a need / evidence-based approach, projects with economic and social benefit will be developed, whilst endeavouring to secure and maximise the benefit of external grant funding for the Borough.

3.0 <u>Update</u>

- 3.1 The workshop was an opportunity for Elected Members to review the outstanding Capital Projects still on the approved list from 2017 and agree what should remain / be removed. Members were then able to add to the long-list list of proposed projects, ensuring previous suggestions from DEA member discussions, the Play & Pitch strategies and other sources were included.
- 3.2 To ensure that a range of corporate projects can be progressed, an annual allocation will be provided across all Directorates (approx. £2 £3m for L&D).
- 3.3 Members were reminded that each project would then be allocated into one of the new agreed categories (as shown in the following table) based on anticipated project costs and assessed against the approved criteria, scored and prioritised accordingly.
- 3.4 Projects which are anticipated to cost less than £150K will not be assessed and scored. Instead, these shall be delivered on a first come basis, depending on the date they were initially requested and these shall be funded from the already agreed Repairs & Renewals budget.

| 3.5 | Project Cost | Business Case | Scoring / Prioritisation Requirements? |
|-----|--------------|-------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| | Up to £150k | Simple Pro- forma (1/2 pages) | No – Completed on first come basis via Repairs & Renewals capital budgets |
| | £150k - £1m | Project Assessmen t Template (Internal) | Yes – Against agreed criteria (Minor Project) |
| | £1m+ | Strategic Outline Case (Internal / External) | Yes – SOC Against agreed criteria (Major Project) |

4.0 <u>Next Steps</u>

- 4.1 In order to progress with the implementation of this new approach, each of the relevant L&D service areas shall complete a 1–2-page form for projects below £150K.
- 4.2 For projects over £150K, officers will need to gather all the relevant information available to support the assessment process. Each service area will then complete the project assessment template for projects between £150K to £1m (with support from Grant Funding Unit staff).
- 4.3 For projects over £1m officers will need to develop a Strategic Outline Case, which will involve internal and external support as required.
- 4.4 All projects above £150K shall then be scored and ranked by an independent internal assessment panel.
- 4.5 Once this work has been completed, which will take some considerable time, there shall be a final workshop with Elected Members.
- 4.6 In future, any new projects seeking entry onto the Capital Projects list would similarly need to be scored and ranked against the agreed assessment criteria. It was also agreed this could include any project arising as part of an existing Masterplan or Town / Village renewal plan.

5.0 <u>Recommendation</u>

5.1 It is recommended that Council note the contents of this report and the attached long list of agreed capital projects and assessment criteria.

Annex 1 – Long-list of Capital Projects

Key:

Included in 2017 list

Included in Village Plans projects (Application submitted to SEUPB PP: M4.1)

Included in PeacePlus Local Action Plan (funding secured)

| Project | Anticipated | Potential Grant |
|----------------------------------------------|--------------------------|--------------------|
| A she derrer Play newly | capital cost £120,000 | Funding? |
| Aghadowey Play park | | C a avera d |
| Altnahinch Dam & Boardwalk | £329,860 | Secured |
| Anderson Park | £2m | |
| Annaloo playpark | | |
| Ballintoy Arts & Craft Centre | | |
| Ballycastle beach defence repairs | 0150 | |
| Ballycastle Leisure Centre & Outdoor Rec | £15.9m | £8.8m |
| Ballycastle Museum | £1.9m | HLF |
| Ballycastle Seafront linking to CCW | £1m++ | |
| Ballycastle Public Realm | £1.75m | DfC |
| Ballycastle Shared Campus / Shared Space | £4.1m | PP: Decision 19/09 |
| Ballycastle Tow Path | £250,000 | |
| Ballymoney to Ballycastle Greenway | £4.7m | |
| Ballykelly pitch redevelopment | £220,000 | PP: M4.1 |
| Ballypatrick Forest Walking / Cycling Trails | £100,000 | |
| Ballyreagh Touring Caravan Park | £250,000 | |
| Ballyreagh Golf Pavilion | £1.5m | |
| Banagher Glen Masterplan | | |
| Benbradagh – Gateway to the Sperrins | £149,012 | |
| Benone Beach Access Improvements | £130,000 | |
| Benone Beach Driving Range & Golf | £1m++ | |
| Course | | |
| Benone Tourism Complex | £1m++ | |
| Blackburn Park & Path | | |
| Bovally Open Space | £50,000 | |
| Brooke Street Bowling – refurb & roof | £75,000 | |
| Burnfoot Sports Changing Rooms & pitches | £303,393 | PP: M4.1 |
| Bushmills 3G Pitch | | |
| Bushmills Community Centre refurbishment | | |
| Causeway Coastal Route signature | £1m++ | |
| viewpoints & interpretation | | |
| Causeway Coast Way | £1m++ | |
| Carneill Play Park, Waterfoot | £70,000 | |
| Castlerock accessible play park equipment | £100,000 | PP: M4.1 |
| Castleroe Playpark | | |
| Causeway Coast Path, Girona Trail | £260,934 | Secured |

| Cornerstone Park | | |
|----------------------------------------------|----------|----------|
| Christie Park EI, Cycle path & ramp / Play | £0.5m | |
| Park | | |
| Churchlands playpark | | |
| Cloughmills Sports Pitch | £1.3m | |
| Cloughmills Playpark & MUGA | £0.5m | PP: M4.1 |
| Coleraine Blue Way Development | £1m++ | |
| Coleraine Leisure/Wellbeing Centre Project | £33m | |
| Curragh Road additional parking | | |
| Cushendall coastal defences path & bridge | £1m++ | |
| Cushendall upgrade paly equip. | £60,000 | PP: M4.1 |
| Cushendun Caravan Park Toilets | £350,000 | |
| Dungiven 4G Pitch | | |
| Dungiven Play park & additional parking | | |
| Dungiven Priory Lane Path | £170,000 | PP: M4.1 |
| Dunloy upgrade of Play park | £100,000 | PP: M4.1 |
| Dunseverick Camping Facility (NT P'Ship) | £140,000 | |
| Feeney Redevelopment of play equip. | £100,000 | PP: M4.1 |
| Garvagh Redevelopment of Cornerstone | £50,000 | PP: M4.1 |
| Park | | |
| Greysteel Walking Path | £120,000 | PP: M4.1 |
| Gortnaghey Path | | |
| Harpurs Hill MUGA | £30,000 | |
| JDLC – extension to Riada changing | £0.5m | |
| accomm. | | |
| Juniper Hill development inc. Rec Hall | | |
| Kilrea upgrade of play & recreational space | £150,000 | PP: M4.1 |
| Killyrammer Community Centre | £420,000 | |
| Improvements | | |
| Largey Play Park | 6570.000 | |
| Landsowne Crescent Masterplan | £570,000 | |
| Macosquin Football Changing Facility | £185,000 | |
| Market Yard facility | £100,000 | |
| Metropole Skate Park | £1m++ | |
| Mountsandel Development | £1m++ | |
| Parker Avenue Facility | £655,181 | |
| Portballintrae Coastal Path / Runkerry | £160,000 | |
| Portrush Harbour Regeneration | £1m++ | |
| Rathlin Community & grassroots facility | 01 | |
| Rathlin Lighthouse | £1m++ | |
| Roemill Playing Fields | £3m | |
| Rope Walk MUGA replacement | 0175.000 | |
| Rope Walk / Coleraine West Training Facility | £175,000 | |
| Sandhill Drive Portrush | £35,000 | |

| Scroggy Road Facility Enhancement | £100,000 | |
|-----------------------------------|----------|----------|
| Stoneylonan Path Refurbishment | £150,000 | |
| Tow Path Ballycastle | | |
| The Layd & Glens Development | £260,934 | Secured |
| The Crescent Pools | £150,000 | |
| The Warren | | |
| West Bay Amenity Phase 2 | | |
| Waterfoot Play park | £100,000 | PP: M4.1 |
| Waterfoot training pitch | £400,000 | |

| Caravan Park Barriers | £60,000 | Include in annual repair / renewal |
|-----------------------------------------------|---------|------------------------------------|
| | | budget? |
| Fencing for football pitches & pitch renewals | £0.5m | Annual repair / renewal budget |
| Play Park MUGAs condition & upgrade programme | £0.5m | Annual repair / renewal budget |

Annex 2 – Agreed Assessment Criteria

| Critical Success Criteria: Assessment Template /Strategic Outline Case Evidence base for scoring points (each bullet = max 10 points): 1. Strategic Fit & Business Needs ✓ Meets spending objectives, business needs and service requirements; ✓ Max 80 Points: ✓ Provides holistic fit and synergy with other strategies, programmes and projects ✓ Max 80 Points: ● Statutory duty to deliver or an urgent health & safety risk to be addressed ● Strategic fit with Council Strategies and Policies e.g. environmental/social value ● Strategic fit with relevant Government and external funder strategies ● Strategic priority underpinned with demand/supply analysis e.g. pitch, play, community strategies ● Strategic priority underpinned with demand/supply analysis e.g. pitch, play, community strategies ● Clearly demonstrated community consultation ● Offers additionality with limited displacement ● Defined community outcomes and benefits (SMART objectives) ● Targeting use by underrepresented groups and improving overall accessibility | Coa | Causeway Coast & Glens Borough Council Critical Success Criteria (5) | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Business Needsobjectives, business needs and service requirements;• Statutory duty to deliver or an urgent health & safety risk to be addressed✓ Provides holistic fit and synergy with other strategies, programmes and projects• Statutory duty to deliver or an urgent health & safety risk to be addressed• Provides holistic fit and synergy with other strategies, programmes and projects• Statutory duty to deliver or an urgent health & safety risk to be addressed• Strategic fit with Council Strategies and Policies e.g. environmental/social value• Strategic fit with relevant Government and external funder strategies• Strategic priority underpinned with demand/supply analysis e.g. pitch, play, community strategies• Strategic priority underpinned with demand/supply analysis e.g. pitch, play, community strategies• Clearly demonstrated community consultation • Offers additionality with limited displacement • Defined community outcomes and benefits (SMART objectives) • Targeting use by underrepresented groups and improving overall | | | | | |
| | Business | objectives, business needs and service requirements; ✓ Provides holistic fit and synergy with other strategies, programmes and | Statutory duty to deliver or an urgent health & safety risk to be addressed Strategic fit with Council Strategies and Policies e.g. environmental/social value Strategic fit with relevant Government and external funder strategies Strategic priority underpinned with demand/supply analysis e.g. pitch, play, community strategies Clearly demonstrated community consultation Offers additionality with limited displacement Defined community outcomes and benefits (SMART objectives) Targeting use by underrepresented groups and improving overall | | |

| Causeway Coast & Glens Borough Council Critical Success Criteria (5) | | | |
|----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Critical Success Criteria: | Assessment Template /Strategic Outline Case | Evidence base for scoring points (each bullet = max 10 points): | |
| 2. Potential Value for Money | ✓ Optimises public value (social, economic and environmental), in terms of the potential costs, benefits and risks | Max 40 Points: Outline costings prepared by technical team and demonstrate an economic solution Main benefits and beneficiaries quantified and demonstrate cost effectiveness Key risks appraised with no major land / legal impediments Commercial opportunity to significantly reduce revenue subvention | |
| 3. Potential Affordability | ✓ Can be funded from available sources of finance ✓ Aligns with revenue constraints | Max 30 Points: Council's Capital Programme affordability Majority external funding opportunity Income & Expenditure forecast and annual subvention affordable within revenue budgets | |

| Causeway Coast & Glens Borough Council Critical Success Criteria (5) | | |
|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Critical Success Criteria: | Assessment Template / Strategic Outline Case | Evidence base for scoring points (each bullet = max 10 points): |
| 4. Potential Achievability | ✓ Is likely to be delivered given the organisation's ability to respond to the changes required ✓ Matches the available skills required for successful delivery | Max 10 Points: Governance structure in place & development cost budget in place for OBC development |
| 5. Potential Deliverability (Capacity and Capability) | ✓ Matches the ability of potential suppliers required to deliver the services ✓ Is likely to be attractive to supply side | Max 10 Points: Capital Delivery Team Capacity to deliver & business case consultant and technical team appointable in line with procurement policy |
| Total Score | | Max 170 Points |