

Title of Report:	Local Full Fibre Network (LFFN) Funding Bid
Committee Report Submitted To:	The Leisure and Development Committee
Date of Meeting:	13 <sup>th</sup> August 2019
For Decision or For Information	For Decision

Linkage to Council Strategy (2019-23)		
Strategic Theme	Innovation & Transformation	
Outcome	The Council will embrace new technologies and processes where	
	they can bring about better experiences for citizens and visitors.	
Lead Officer	Strategic Projects Manager	

<b>Budgetary Considerations</b>	
Cost of Proposal	Nil Cost
Included in Current Year Estimates	Not applicable
Capital/Revenue	Not applicable
Code	Not applicable
Staffing Costs	Within this year's work plan

Screening Requirements	Required for new or revise Delivery Proposals.	d Policies,	Plans, Strategies or Service
Section 75 Screening	Screening Completed:	Yes	Date: 24 <sup>th</sup> June 2019
	EQIA Required and Completed: Having considered the proposal, it is not anticipated the proposal will have an adverse impact upon equality of opportunity or good relations.	Yes	Date: 24 <sup>th</sup> June 2019
Rural Needs Assessment (RNA)	Screening Completed	Yes	Date: 24 <sup>th</sup> June 2019
	RNA Required and Completed: Beneficiaries include urban and rural businesses and residents and the outcome will have a positive impact on improving connectivity across all Councils including	Yes/No	Date: 24 <sup>th</sup> June 2019

	Causeway Coast and Glens public buildings.		
Data Protection Impact	Screening Completed:	Yes/No	Date:
•	DDIA Described and	V/N-	Dete
Assessment	DPIA Required and	Yes/No	Date:
(DPIA)	Completed:		

#### 1.0 Purpose of Report

The FFNI (Full Fibre Northern Ireland) Consortium is a consortium of the ten councils outside Belfast, hosted by Newry, Mourne and Down District Council (NMD). (The Consortium Agreement can be seen at Annex A).

The Consortium made a successful collective bid for £15m funding from the Department for Digital, Culture, Media and Sport (DCMS) Local Full Fibre Networks Challenge Fund, to support digital infrastructure development across Northern Ireland.

The Consortium has now received the Letter of Offer from DCMS, confirming that the capital grant of £15m has been approved.

This paper requests permission from the Committee for the Council's officers to sign the FFNI Consortium Agreement and authorise Officers to participate in the procurements operated by NMD, on behalf of the Consortium, to deploy the funding.

# 2.0 Background

The DCMS LFFN funding must be spent by 31<sup>st</sup> March 2021. It is therefore essential to proceed rapidly with the procurements to deploy the funding, in order to give suppliers the maximum time for delivery.

The £15m grant will be divided equally between the Consortium Members, so that, after consortium costs are covered, approximately £1.473m will be spent on fibre connectivity in each Consortium Member area.

The procurements will buy full fibre connections for public sector buildings. Most buildings are Council sites, but other sites such as schools are also proposed, subject to agreement of the organisations responsible for them.

The buildings in each procurement will be selected from a long list authorised by DCMS to optimise value for money from the market. Multiple procurements are necessary to ensure an effective competition that delivers best value.

Newry, Mourne and Down District Council will operate the procurements on behalf of the consortium and other public sector bodies. Each organisation will contract with the selected supplier(s) for the connections to its own buildings.

Permission to proceed into procurement is three-fold:

- From the Council as a participating Consortium Member
- From each of the other participating Consortium Members
- From DCMS.

#### 3.0 Proposals

The market from which we will procure the services is complex. To secure the best value outcome for the consortium, the procurements are designed to encourage strong competition between a range of suppliers.

The Council expects to run three procurements on behalf of the consortium, but up to five could be necessary to ensure maximum value and coverage.

Each procurement will be carefully constructed to deliver the best value from the market, including spreading the delivery effort across multiple supply chains to reduce risk. The European Journal (OJEU) Open Procurement Procedure is planned.

The site list is primarily based on funding eligibility rules set by DCMS. The consortium aims to procure services to as many of the sites as possible within the funding constraints. The sites eventually selected will be determined through the procurements to deliver best value based on the market response. See Annex B for provisional site list (please note, for information only).

Subject to agreement from each Consortium Member and from DCMS, the first of the procurements will start in summer of 2019. Each procurement will take approximately 10 weeks.

The procurements will be run by the FFNI Operations Team. The Newry, Mourne and Down District Council Procurement Team will oversee the procurement process.

FFNI has secured £15m from DCMS for this programme. It is anticipated that this will meet all project financial requirements including resources. The breakdown of funding and costs for this programme have been previously presented to Members. Any additional unforeseen costs which may arise will be brought back to Council for consideration. The costs of the Operations Team will be met from the grant funding.

The estimated costs of the procurement and delivery, and the resource to support it, formed part of the Financial Case of the consortium Bid to DCMS, and have previously been shared with Council. There are no material changes from previously submitted estimated costs.

# 4.0 Recommendation(s)

It is recommended that the Leisure & Development Committee:

- i. Authorise Officers to sign the Consortium Agreement, on behalf of the Council.
- ii. Authorise Officers to participate in the procurements operated by Newry and Mourne District Council, on behalf of the Consortium, to deploy the funding.

# **CONSORTIUM AGREEMENT**

# Full Fibre Northern Ireland Consortium (FFNI) Programme

This **CONSORTIUM AGREEMENT** is made the 21 of May 2019 between the following Councils:

- 1. Antrim and Newtownabbey Borough Council
- 2. Ards and North Down Borough Council
- 3. Armagh City, Banbridge and Craigavon Borough Council
- 4. Causeway Coast and Glens Borough Council
- 5. Derry City and Strabane District Council
- 6. Fermanagh and Omagh District Council
- 7. Lisburn and Castlereagh City Council
- 8. Mid East Antrim Borough Council
- 9. Mid Ulster District Council
- 10. Newry, Mourne and Down District Council

(together referred to as "the Consortium", each referred to as "Consortium Members")

# 1. DEFINITIONS

Term	Meaning
Agreement	means this Consortium Agreement
Consortium	means the Full Fibre Northern Ireland Consortium and its Programmes and Projects defined in this Consortium Agreement
Consortium Budget	means the financial resources made up of contributions from Consortium Members and contributions from other sources such as grants
Consortium Member and Consortium Members	means the Councils within the Consortium and listed above, including the Lead Council
Customer	means a public sector body that is not a Consortium Member but that benefits from services procured by the Consortium

Initial Funding	means the £15m DCMS Local Full Fibre Programme Wave 3 grant conditionally offered to the Consortium in its letter of 18th February 2019
Lead Council	means Newry, Mourne & Down District Council
Operations Group	means the FFNI Operations Group described in the
	Governance section of this Agreement
Operations Team	means the FFNI Operations Team described in the
	Governance section of this Agreement
Provider	means a supplier of fibre infrastructure services procured by
	the Consortium to deliver full fibre
Programme	means any Programme operated by the Consortium
Secondment	means a voluntary transfer from a permanent employer (the
	Employer) for a fixed period which does not sever the
	employment relationship with the permanent employer, of the
	person seconded
Steering Group	means the FFNI Steering Group described in the Governance
	section of this Agreement

#### 2. BACKGROUND

- 2.1. The Consortium Members recognise that high quality digital infrastructure, including full fibre broadband services, is essential for economic prosperity in their region. They recognise that they have a part to play in ensuring that digital infrastructure is made available, and that customers benefit from it.
  - With their objectives of promoting local economic development, and their local knowledge, Consortium Members are well positioned to help stimulate the market and proactively encourage greater investment in digital infrastructure across the region.
- 2.2. The Consortium Members recognise that their efforts to drive the better availability and benefits of digital infrastructure will be more efficiently delivered collectively than individually, and have therefore set in place the Full Fibre Northern Ireland Consortium to co-ordinate those efforts.
- 2.3. The Consortium will set in place a Programme, within which to manage Projects to deliver aspects of digital infrastructure. It is possible that the Consortium might initiate further Programmes in future, although this is not currently envisaged.

2.4. The Department for Digital, Culture, Media and Sport (DCMS) Local Full Fibre Networks Programme (LFFN) is designed to stimulate commercial investment in full fibre networks in rural and urban locations across the whole of the UK.

The programme is part of the government's £740m National Productivity Investment Fund to support the next generation of digital infrastructure. Full fibre broadband uses fibre to the premises (FTTP) technology and is considered a fast and reliable technology.

Its aim is to provide funding to help local bodies deliver Projects that can meet the objectives of the LFFN programme as follows:

- Stimulate more commercial investment to deliver more gigabit-capable connectivity
- Directly maximise the availability and benefit of gigabit-capable broadband services to public sector, business and residential users
- Improve commercial investment conditions in local areas

LFFN is a digital infrastructure programme that will have important long-term benefits. Although it is likely to directly improve availability of high bandwidth connectivity in some areas, its main effect will be felt more slowly through the commercial investment that will follow in time.

- 2.5. The Consortium has been awarded £15m funding from the DCMS LFFN Programme Wave 3 (the Initial Funding). The first group of Projects in the Consortium's Programme will address the deployment of this funding by 31st March 2021, in line with the Consortium's bid document. Other Projects will promote fibre deployment through a range of measures, including voucher promotion and barrier busting.
- 2.6. The Consortium's Programme will provide a vehicle through which to bid for future fibre investment funding that may be available, and to manage the deployment of such funding.

#### 3. CONSORTIUM

- 3.1. The Councils have entered into this Agreement which defines their respective rights and responsibilities within the FFNI Consortium.
- 3.2. The Councils agree that they have full legal power and authority to enter into this Agreement and are committed to jointly delivering a Fibre Intervention Programme for Northern Ireland, with the objective of maximising the availability of full fibre connectivity to domestic, public sector and commercial premises in Northern Ireland.
- 3.3. This Agreement shall commence on 1<sup>st</sup> May 2019 and shall terminate on 30<sup>th</sup> April 2027.

- 3.4. Newry, Mourne and Down District Council ('the Lead Council") has agreed to undertake the role of Lead Council on behalf of and with the agreement of the Consortium Members.
- 3.5. The Lead Council will recruit, procure and host a dedicated Operations Team to carry out the shared functions of the Consortium. It will assure the work of the Operations Team.
- 3.6. The Consortium will establish the FFNI Operations Group and the FFNI Steering Group to oversee programme delivery and review performance of the programme against its Investment Objectives to ensure that they are met.
- 3.7. The role, functions and governance structures of the FFNI Steering Group, FFNI Operations Group and FFNI Operations Team are as set out in the Governance section of this agreement.
- 3.8. The Operations Group will direct the activities of the Operations Team, so that the Consortium Members control the operations of the Consortium.
- 3.9. The Steering Group will direct the Operations Group, so that the Consortium Members control the strategic direction of the Consortium.
- 3.10. The Steering Group may agree to extend the scope of the Programme, for example to provide a procurement and delivery vehicle for other digital infrastructure or related initiatives.
- 3.11. The Steering Group may agree to extend or shorten the Agreement's duration as required, and to add new members where appropriate. The Steering Group may agree to make changes to the terms of reference of the FFNI Governance Bodies, or to the contents of this Agreement.
- 3.12. The Programme will deliver several LFFN delivery Projects comprising multiple interventions in different areas. These Projects will be determined in detail during the planning phase and as agreed by Steering Group.
- 3.13. The Programme may include Projects that procure fibre services for public sector organisations that are not Consortium Members, for example the Education Authority. There is no requirement for such bodies to become Consortium Members.

#### 4. LEAD COUNCIL ROLE AND RESPONSIBILITIES

# Administer the FFNI Operations team

4.1. On behalf of the Consortium, the Lead Council will recruit, procure, host and administer the FFNI Operations Team that will carry out the administration activities of the Consortium.

- 4.2. The Lead Council will be responsible for the recruitment, secondment and procurement of the FFNI Operations Team posts, as appropriate. The Team could include permanent and seconded staff, fixed term contracts, consulting contracts and any other arrangements. It is expected that seconded staff will be from Consortium Members.
- 4.3. The Lead Council will agree the terms and conditions for each of the Operations Team members in their respective contracts of employment, contracts or secondment agreements.
- 4.4. During the period of a Secondment, the secondee remains an employee of the Employer, and as such, no employment liability is created for the Lead Council.
- 4.5. The rates of pay and overtime, the organisation responsible for disciplinary matters, Occupational and Statutory Sick Pay, Maternity Pay, Pension arrangements and any other statutory payments, the applicable travel and subsistence arrangements, and other relevant conditions will be defined by the Lead Council in a Secondment Agreement for each secondee.
- 4.6. The Lead Council will be responsible for the actions of the Operations Group, providing line management support.
- 4.7. The Lead Council will be responsible for all administration of payments to all FFNI Operation team members, whether in permanent, fixed-term contract, or seconded roles.
- 4.8. The Lead Council will be responsible for the procurement of consulting resources and any other third-party support required, and for the payment of consulting contracts.
- 4.9. The Lead Council will provide accounting and financial management for FFNI, through its finance function.
- 4.10. The Lead Council may perform internal auditing of the Consortium arrangements in line with standard Council audit processes, and make available the results of all audits to the Councils through the regular reporting mechanisms of the FFNI Programme Governance.
- 4.11. The Lead Council will provide financial information and governance documentation and any other assistance required for external audit.
- 4.12. The Lead Council will ensure that adequate insurance to cover its liabilities as may arise in the course of the Agreement programme is in place and shall produce evidence of same upon request to the FFNI Consortium Act.
- 4.13. For the avoidance of doubt, the Lead Council will not indemnify Consortium Members.

# Administer DCMS and other Grant Funding

- 4.14. The Operations Team will administer grant claims from the DCMS LFFN fund on behalf of Consortium Members, based on agreed milestones for the delivery Projects and in accordance with the DCMS process to be agreed. The Lead Council will distribute grant payments from DCMS to each Council as required.
- 4.15. The current understanding of the LFFN grant claim process is as follows.
  - Provider contracts for payment by delivery milestones
  - Operations Team agrees payment schedule based on delivery milestones with DCMS
  - Operations Team monitors planned achievement of delivery milestones
  - Provider invoices contract holder on successful delivery
  - Contract Holder provides grant claim information to Operations Team
  - Operations Team submits consolidated Consortium grant claim to DCMS
  - DCMS pays grant to Lead Council
  - Lead Council distributes grant to respective contract holders
  - Contract holders pay Provider invoices when they fall due
- 4.16. The Operations Team will administer, claim and distribute any other grant funding as may be secured, according to the process for such claims.
- 4.17. The Operations Team will co-ordinate all financial contributions from Consortium Members.

### **Provide Governance Support**

- 4.18. The Operations Team will request and co-ordinate input from Councils wherever it is required.
- 4.19. The Operations Team will provide the governance groups with such materials, reports and so on as they may require.
- 4.20. The Operations Team will administer the meetings of the governance groups described in the Governance section of this Agreement to ensure effective governance.
- 4.21. The Operations Team shall ensure that it informs the FFNI Operations Group in a timely manner of all significant and / or untoward events especially those likely to attract media attention or become the subject of legal action which includes any circumstance which will or may affect the ability of the Consortium to meet the targets set out by the Consortium.

#### **Manage the Procurement Vehicles**

- 4.22. The Lead Council will operate procurements according to the Newry Mourne and Down District Council Procurement Policy, at <a href="https://www.e-hub.com/epublic/displayframe.asp?id=143335">https://www.e-hub.com/epublic/displayframe.asp?id=143335</a>, and updated from time to time.
- 4.23. For each procurement or group of procurements, the Operations Team will define a Procurement Plan for approval by the Operations Group.

4.24. The Lead Council will operate any other procurement vehicles that the Consortium may require from time to time.

#### **Oversee Fibre Implementations**

- 4.25. The Operations Team will support the Consortium Members to work with Providers to ensure that fibre is delivered according to the contracted schedule, quality and price. Providers will be responsible for the timely delivery of the services and the management of the implementations.
- 4.26. The Operations Team will support the Consortium Members to work with Providers to ensure that any delivery issues are resolved in the most appropriate way.
- 4.27. The Operations Team will oversee the Provider testing to confirm successful completion of delivery milestones, and support the Consortium Members' sign off of Milestones.

# **Work Together in the Consortium**

- 5.1. Consortium Members will work together and to actively participate in the FFNI Consortium to support the FFNI Operations Team in achieving the Consortium's objectives.
- 5.2. Consortium Members will adhere to the FFNI governance structure and ensure that activities are delivered, and actions taken as required.
- 5.3. Consortium Members will be accountable for the performance of the respective roles and responsibilities set out in this Agreement.
- 5.4. Consortium Members will be open and transparent and communicate openly about major concerns, issues or opportunities relating to the FFNI Consortium and its Programmes and Projects.
- 5.5. Consortium Members will learn, develop and seek to achieve the full potential of the Consortium. In respect of the Consortium's aims, they will share information, experience, materials and skills to learn from each other and develop effective working practices, work collaboratively to identify solutions, eliminate duplication of effort, mitigate risk and reduce cost.

# **Support the Governance Structure**

- 5.6. Consortium Members will undertake all of the FFNI Consortium responsibilities under the direction and guidance of the FFNI Steering Group and Operations Group.
- 5.7. Consortium Members will support the shared activities of the FFNI Operations Team and enable it to represent individual organisation interests to the Framework Supplier's, FFNI Steering Group and, and FFNI Operations Group as required and appropriate.
- 5.8. Consortium Members will respect the remit of FFNI Operations Team, the FFNI Steering Group and the FFNI Operations Group to enforce the terms of FFNI Agreement on Suppliers and all Consortium Members Councils.
- 5.9. Consortium Members will act at all times in a way that is not detrimental to the reasonable and agreed participation of other Consortium Members Councils.
- 5.10. Consortium Members who receive a request for information relating to the Consortium and which the Consortium Member is treating under the FOIA and/or EIR should:
  - Notify the Lead Council of the request within two working days;
  - Issue a 'draft response' for consideration to the Lead Council who may provide comment within 3 working days; and
  - Provide the final response issued to the requester by the Consortium Member.

### Support the FFNI Commercial & Financial models

- 6.1. Consortium Members will use any contracts entered into under this Agreement for the subject matter of the Agreement.
- 6.2. Consortium Members will invest in full fibre delivery any savings that are secured against future Wide Area Network costs as a result of the Initial Funding.
- 6.3. Consortium Members will make financial contributions to the operation of the FFNI Consortium as set out in the Financial Model and varied from time to time by the Steering Group.
- 6.4. Consortium Members will adhere to statutory requirements and best practice. They will comply with any and all applicable laws and standards including EU procurement rules, data protection (GDPR) and freedom of information legislation to act in a timely manner. They will recognise the potentially time-critical nature of the requests and respond accordingly to requests requiring a response.
- 6.5. Consortium Members will be responsible for their obligations detailed in their respective contracts with Providers, including in respect of payments, delays due to Authority Cause and others.

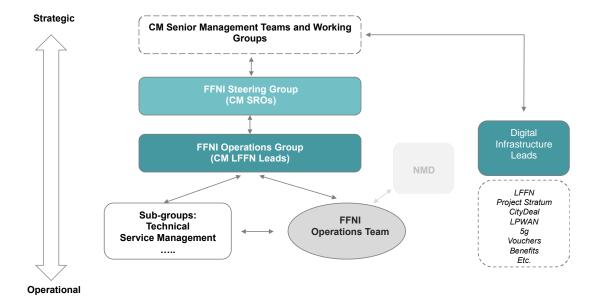
#### **Deliver FFNI activities**

- 6.6. Consortium Members will manage stakeholders effectively, ensuring that the objectives and activities of the Consortium are widely communicated and understood.
- 6.7. Consortium Members will oversee the delivery work of Providers within their respective geographical areas to ensure that disruption to citizens is managed and minimised. Consortium Members will be responsible for co-ordination between citizens and Providers in respect of any problems of disruption that may occur.
- 6.8. Consortium Members will deploy appropriate resources. They will ensure sufficient and appropriately qualified resources are available and authorised to fulfil the responsibilities set out in this Agreement.
- 6.9. Consortium Members will nominate resources to participate in and support the governance and practical operation of the Consortium, including membership of governance groups.
- 6.10. Consortium Members will provide local Digital Infrastructure resources to support the delivery of the Consortium's objectives.
- 6.11. Consortium Members will review specifications and other procurement or delivery related documentation in a timely fashion, to support the FFNI Operations team in the delivery of Project activity.

- 6.12. Consortium Members will ensure that communications about the Consortium are accurate and timely.
- 6.13. Consortium Members will ensure that all activities and services provided under the terms of the Agreement shall be delivered in such a way as to promote equality of opportunity and shall not discriminate on the grounds of religious belief, political opinion, race, disability, age, gender or sexual orientation.
- 6.14. Consortium Members will ensure that the requirements of the Health & Safety at Work Act 1974 and other Acts and Regulations, Directives and Orders on Health & Safety are observed.
- 6.15. Consortium Members will comply with the General Data Protection Regulation (GDPR) and comply with all Non-Disclosure Agreements in relation to third party suppliers.
- 6.16. Consortium Members will establish and maintain effective and robust financial control systems in relation to the FFNI programme and maintain proper and effective accounting records which identify individual financial transactions relating to it.

#### 7. GOVERNANCE

7.1. The Governance Structure is shown below.



# 7.2. Strategic Management Levels – Steering Group

Т	he FFNI Steering Group
Role	The FFNI Steering Group will set the vision and overall strategic direction for FFNI. It will ensure that the Programme and Projects meet the strategic aims of the
	Consortium.

Responsibilities	The Steering Group will decide on financial matters where the value exceeds the £100,000 Limit of Authority of the FFNI Operations Group  • Defining the strategic vision for the Consortium
	<ul> <li>Defining the remit of the Consortium and its Programmes and Projects</li> <li>Championing the aims and work of the Consortium</li> <li>Acting as a communication channel into Council bodies e.g. Senior Management Teams and Working Groups</li> <li>Managing internal and external stakeholders</li> <li>Providing strategic assurance of financial and auditing activity</li> <li>Establishing governance arrangements and group participation aimed at encouraging close collaboration between FFNI, Department for Economy and DCMS as the programme develops</li> <li>Making financial decisions that exceed the limit of authority of the FFNI Operations Group.</li> </ul>
Members	As agreed by the Councils, but typically Senior Officers holding the role of Director or Assistant Director responsible for Economic Development, or equivalent.
Communication flow	Up to Council Senior Management Teams and Working Groups.  Down to the FFNI Operations Group.
Frequency	Quarterly

# 7.3. Operational Management Level – Operations Group

The FFNI Operations Group		
The FFNI Operations Group will oversee Programme delivery and review the performance of Projects against their Investment Objectives to ensure that they are met.		
It will oversee the work of the FFNI Operations team, and any technical or service management subgroups that are likely to be established to support FFNI delivery.		
<ul> <li>Ensuring Value for Money of any activity procured through and delivered by the FFNI Consortium</li> <li>Overseeing and assuring the activities of the FFNI Operations Team</li> <li>Developing new services, and service improvement</li> <li>Escalating disputes or issues in the operation of the Services;</li> <li>Internal and external stakeholder management</li> </ul>		

	<ul> <li>Providing reporting as required to the FFNI Steering Group</li> <li>Overseeing risks and issues management</li> <li>Overseeing benefits management activities</li> <li>Making financial decisions up to £100,000, or to any other limit set by the FFNI Steering Group</li> <li>Reviewing the performance of 3<sup>rd</sup> party consultant support within the FFNI Operations team</li> <li>Overseeing any other matters relevant to the Services or as defined by the FFNI Steering Group over time</li> </ul>
Members	As agreed by the Councils, but typically Council Officers holding the role of Head of Service, Economic Development Manager or Digital Infrastructure leads.
Communication	Up to FFNI Steering Group, and directly to Council
flow	Working Groups as required.
	Down to FFNI Operations Team.
Frequency	Quarterly to FFNI Steering Group
	Monthly and ad hoc oversight of FFNI Operations Team

# 7.4. Operational Management Level – Operations Team

The FFNI Operations Team		
Role	The FFNI Operations Team will manage, deliver and administer all operational Project activity.	
Responsibilities	<ul> <li>Coordinating the Councils to maintain an organised and single approach for effective delivery;</li> <li>To develop a process by which FFNI site lists will be checked and cleared from any overlap of sites within delivery of Project Stratum</li> <li>Overseeing Supplier engagement, implementation to ensure strategic supplier delivery and value for money</li> <li>Wider Stakeholder management according to procurement specifications and engagement with DCMS Barrier Busting Team to improve a coordinated and consistent approach to the delivery of Fibre in Northern Ireland.</li> <li>Informing the FFNI Operations Group in a timely manner of all significant and / or untoward events especially those likely to attract media attention or become the subject of legal action which includes any circumstance that will or may affect the ability of the programme to meet the targets set out by the Consortium.</li> </ul>	

	<ul> <li>Knowledge transfer to the wider public sector, and where necessary, the commercial sector to maintain a joined-up approach to delivery</li> <li>To participate in forums and working groups with the Department for Economy, OFCOM, Belfast Regional City Deal, Belfast City Council and others to ensure alignment of programmes and reduce duplication / overlap.</li> <li>To effectively design and manage all elements of the procurements, on behalf of the Councils</li> <li>Operational management of FFNI Wave 3 finances, ensuring appropriate audit control.</li> <li>Operating of the Dynamic Purchasing System (DPS) (when implemented)</li> <li>Tracking of benefits related to the FFNI programme</li> <li>Reporting on all aspects of the project management and delivery through the Operations Group.</li> <li>Reporting on milestone and KPI's to DCMS</li> <li>Management of further funding awards</li> <li>Supporting further initiatives and procurements as required</li> </ul>
Members	A hybrid team hosted by the Lead Council comprised of
	permanent and seconded staff, fixed term contract staff,
	and specialist consulting and technical support.
Communication	Directly to FFNI Operations Team monthly, and to FFNI
flow	Steering Group quarterly.
1.0 **	To both Groups as required.
Frequency	N/A
1 requericy	1 <b>4</b> /71

# 8. FINANCIAL MODEL

- 8.1. The Lead Council will maintain the Financial Model spreadsheet and update it as required over the term of the Consortium Agreement.
- 8.2. The costs of the Consortium will be borne equally by the Consortium Members, unless otherwise agreed by the FFNI Steering Group.
- 8.3. Grant funding will be distributed equally between the Consortium Members, unless otherwise agreed by the FFNI Steering Group.
- 8.4. The costs of the Operations Team will be funded from within the Consortium Budget based on Initial Funding for the Financial Years 19/20 and 20/21. Thereafter, the costs of the projected team will be met from contributions from Consortium Members, or from other future grants not yet identified.
- 8.5. Unplanned Operations Team staff costs such as cover for Maternity or Sickness, and Redundancy costs will be borne equally by the Consortium Members.
- 8.6. In respect of the Initial Funding of £15m, the savings secured against future Wide Area Network costs will be identified based on:

- the forecast long term evolution of prices
- the forecast effect of what the market would eventually provide unaided
- the likely service lifetime of each site and its services
- the additional migration and management costs of the new services
- the network integration and other risks
- other factors that affect the probability, scale and duration of the projected savings

The precise role of the Operations Team beyond the scope of the Initial Funding is yet to be determined. The scope, activity and funding for the Operations Team will be the subject of a business case in the future.

- 8.7. Through their Wide Area Network contracts, Consortium Members may choose to order higher bandwidths for existing sites, or new connections. The costs of these will be met directly by the relevant Consortium Member; they are not within the scope of the Consortium.
- 8.8. The contracts set in place with providers will clearly set out payment milestones, delay payments and other controls, such that all payments from the Initial Funding can be made by their due date of 31st March 2021.

8.9. The current Financial Model is shown in the table below. The Financial Model is a document that will be developed and changed extensively during the term of the Consortium.

CAPITAL Spend																				
	FY1	8/19	FY19	/20	FY2	0/21	FY2	1/22	FY22	2/23	FY2	3/24	FY24	•		5/26		6/27	Total	
Project Team Costs	£	44,273	£	225,194	£	258,364	£	20,000	£	20,000	£	10,000	£	10,000	£	10,000	£	-	£	597,830
PSAT			£	8,000,000	£	14,472,170													£	22,472,170
Total	£	44,273	£	8,225,194	£	14,730,534	£	20,000	£	20,000	£	10,000	£	10,000	£	10,000	£	-	£	23,070,000
CAPITAL Funding																				
	FY1	8/19	FY19			0/21	FY2	1/22	FY22	2/23	FY2	3/24	FY24	1/25	FY2	5/26	FY2	6/27	Total	
Funded by LFFN	£	44,273		5,364,256		9,591,471													£	15,000,000
Funded by WAN budget			£	2,860,938	£	5,139,062	£	-											£	8,000,000
Other							£	20,000	£	20,000		10,000		10,000		10,000		-	£	70,000
Total	£	44,273	£	8,225,194	£	14,730,533	£	20,000	£	20,000	£	10,000	£	10,000	£	10,000	£	-	£	23,070,000
Balance	£	0	-£	0	£	1	£		£	-	£		£	-	£		£		£	0
REVENUE Spend																				
	FY1	8/19	FY19	/20	FY2	0/21	FY2	1/22	FY22	2/23	FY2	3/24	FY24	1/25	FY2	5/26	FY2	6/27	Total	
Project Team Costs	£	-	£	491,879	£	506,636	£	661,038	£	699,166	£	717,022	£	735,414	£	754,358	£	773,869	£	5,339,382
																			£	-
Total	£	-	£	491,879	£	506,636	£	661,038	£	699,166	£	717,022	£	735,414	£	754,358	£	773,869	£	5,339,382
REVENUE Funding																				
	FY1	8/19	FY19	•	FY2	0/21		1/22	FY22	•		3/24	FY24	•		5/26		6/27	Total	
Existing Staff Resources	£	-	£	491,879	£	506,636	£	521,835	£	537,490	£	553,614	£	570,223	£	587,329	£	604,949	£	4,373,955
AR Income	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-
New Funding	£	-	£	-	£	-	£	139,203	£	161,677	£	163,408	£	165,191	£	167,028	£	168,920	£	965,427
Total	£	-	£	491,879	£	506,636	£	661,038	£	699,166	£	717,022	£	735,414	£	754,358	£	773,869	£	5,339,382
	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-
Consortium Member Costs																				
REVENUE Costs per Consortium Member																				
Existing Staff Resources	£	-	£	49,188	£	50,664	£	52,183	£	53,749	£	55,361	£	57,022	£	58,733	£	60,495	£	437,395
Contribution to FFNI Costs	£	-	£	-	£	-	£	13,920	£	16,168	£	16,341	£	16,519	£	16,703	£	16,892	£	96,543
Total	£		£	49,188	£	50.664	£	66,104	£	69,917	£	71,702	£	73,541	£	75,436	£	77,387	£	533,938
	_	-		49,100	_															
		-	-	49,100	_	20,00.		<u> </u>		-										
CAPITAL Costs per Consortium Member				49,188		30,001		· ·												
•	£	4,427		536,426		959,147	₹£		F <sub>£</sub>		F <sub>£</sub>	_	F <sub>£</sub>	_	£	_	<b>F</b> £	_	£	1,500,000
Funded by LFFN	£	4,427 -		536,426	£	959,147		- -			f f	- -	F <sub>E</sub>	-	F <sub>E</sub>	-	f f	-		1,500,000 800.000
Funded by LFFN Funded by WAN budget		4,427 - -	£	536,426 286,094	£		£		£		£		£	- - 1.000	£		£		£	800,000
Funded by LFFN	f f	4,427 - - - <b>4,427</b>	f f f	536,426 286,094	£ £ £	959,147	£	- - 2,000 <b>2.000</b>	£ £	- - 2,000 <b>2,000</b>	£ £	- - 1,000 <b>1,000</b>	£ £	- - 1,000	£ £	- - 1,000 <b>1,000</b>	<b>F</b> £	-		

#### 9. REVIEW

9.1. This Agreement shall be reviewed on an annual basis by the FFNI Steering Group.

#### 10.EXPERT ADVICE

10.1. The Lead Council shall be at liberty to procure whatever expert advice it requires, including legal, to undertake its responsibilities under this Agreement.

#### 11. DISPUTE RESOLUTION

11.1. In the Event of any disagreement between the Consortium Members the matter may be referred by any of the Consortium Members to a suitable independent person to be agreed by the Consortium Members for determination, failing which to a person nominated by the President for the time being of the Law Society of Northern Ireland.

#### 12. RELATIONSHIP OF THE CONSORTIUM MEMBERS

12.1. For the avoidance of doubt this Agreement shall not be construed as a Partnership Agreement within the meaning of Section 1 of the Partnership Act 1980 nor is there any intention on the part of the Consortium Members to form a Partnership.

#### 13. VARIATION

13.1. Any variation to this agreement shall be in writing and signed by all Consortium Members.

#### 14.LAW

14.1. The Agreement shall be construed and applied in accordance with the Laws of Northern Ireland and the Courts of Northern Ireland shall have exclusive jurisdiction thereto.

#### 15. PUBLICITY/ FREEDOM OF INFORMATION ACT

15.1. The Lead Council reserves the right to publicly announce its funding of the FFNI Consortium and the extent of its commitment thereto, but otherwise all information passing between the Council and Consortium Member shall be treated as confidential, unless otherwise agreed, and nothing in this Clause shall preclude any Consortium Member from fulfilling its obligations under the Freedom of Information Act.

Present when the Corpo	orate seal of Antrim and	
Nowtownshipsy Porgue		
Newtownabbey Boroug	h Council was affixed hereto:	
	h Council was affixed hereto:	
CHAIRPERSON	h Council was affixed hereto:	
	h Council was affixed hereto:	

Present when the C	orporate seal	of Ards and	North Dowr
Present when the C Borough Council w			North Dowr
			North Dowr
			North Dowr
Borough Council w			North Dowr

Procent when th	o Cornerate seel of
rieseni when th	e Corporate seal of
Armagh City, Ba	anbridge and Craigavon Borough Coun
Armagh City, Bawas affixed here	anbridge and Craigavon Borough Counceto:
was affixed here	
was affixed here	

Present when the Corporate seal of  Derry City and Strabane District Council  was affixed hereto:
CHAIRPERSON

Present when the Corporate seal of
Fermanagh and Omagh District Council
was affixed hereto:
CHAIRPERSON
CLERK & CHIEF EXECUTIVE

Present when the Corporate seal of
Lisburn and Castlereagh City Council
was affixed hereto:
CHAIRPERSON
CHAIRPERSON

	n the Corporate seal of t Antrim Borough Counc hereto:
CHAIRPERS	ON
CLERK & CH	IIEF EXECUTIVE

Present when the Corporate seal of Mid Ulster District Council was affixed hereto:
CHAIRPERSON
CLERK & CHIEF EXECUTIVE

Present when the Corp	orate seal of	Newry, Mour	ne and
Down District Council			
	_		
CHAIRPERSON			
	_		
CLERK & CHIEF EXECU	JTIVE		

#### **CAUSEWAY COAST AND GLENS**

#### Phase 1 Initial Procurements

Priority 1

Killyrammer Community Centre

Riada House

Rasharkin Well Being

Magilligan Community Centre & Play Area

Cloughmills BIO Park/Old Mill

Flowerfield Art Centre

Coleraine West Community Centre

Windyhall Community Centre Council Offices - Ballycastle

Stranocum Community Centre

Civic HQ Site, Cloonavin

Dervock Community Centre

Greysteel Community Hall Coleraine Town Hall

Joey Dunlop Leisure Centre

Council Offices

Kilrea Town Hall

Market Street Depot/Store

Millburn Community Centre

Mosside Community Centre

Portballintrae Community Hall

Portrush Town Hall
Portstewart Library

Coleraine Works Depot & Recycling

Portstewart Town Hall

Recreation Centre - Ballycastle

Roe Valley Arts & Culture Centre

Roe Valley Leisure Centre

The Bowl (Portrush Recycling Centre)

Harpur's Hill Community Centre

Waterworld

Cushendall - Legg Green

Rugby Avenue

Jim Watt Garvagh Sports Hall

Articlave MUGA

Kilrea Sports Complex

Magilligan Play Area (merge with CC?)

Cushendall - Cottage Wood Site

Watersports Centre

Greysteel Glen

Roselick Skip Area

Ballycastle Museum

Dungiven Household Recycling Centre

Rathlin Recycling Centre

Civic Amenity Site Improvements @ Depot

Knock Rd Civic Amenity Site (+ Depot above)

Kilrea Amenity Site

137 Kilraughts Road Dunaghy

14 Charles Street Ballymoney

Duneany Road Rasharkin

Dulleally Road Rasilarkiii

394 Seacoast Road Magilligan 70 Main Street Cloughmills

185 Coleraine Road Portstewart

The Ropewalk Coleraine

Tullans Park Coleraine

7 Mary Street Ballycastle

65 Main Street Stranocum

66 Portstewart Road Coleraine

190 Knock Road Dervock

18 Ashfield Road, Greysteel Greysteel

35 The Diamond Coleraine

33 Garryduff Road Ballymoney

7 Connell Street Limavady

26 The Diamond Kilrea

25-39 Market Street Ballycastle

1A Linden Avenue Coleraine

250 Moyarget Road Moyarget

Beach Road, Portballintrae Portballintrae

1 Mark Street Portrush

2B The Crescent Portstewart

Unit 5 Loughanhill Industrial Estate Coleraine

2 The Crescent Portstewart

7 Mary Street Ballycastle

24 Main Street Limavady

9 Greystone Road Limavady

Causeway Street Portrush

102 Tullyarton Road Coleraine

2-4 Harbour Road Portrush

36 Shore Rd, Cushendall Cushendall

Rugby Avenue Coleraine

9 Kinard Park Garvagh

Woodend Park Articlave

Craiglea Gardens Kilrea

Seacoast Road Magilligan

High Street Cushendall

. ..g.: ot. oct odd...c...da..

Strand Road Portrush

1 Lough View Greysteel

Roselick Road Portstewart

59 Castle Street Ballycastle

Chapel Road Dungiven

Church Quarter Rathlin Island

Unit 5 Loughanhill Industrial Estate Coleraine

44a Knock Road Ballymoney

Lisnagrot Road Kilrea

Ballymoney Town Hall

Castlerock Rec Area/Peter Thompson Hall

Council Depot Council Depot

Depot

Bushmills Library Building

Anderson Park Football

Bushmills - Community Centre & Play Area

Clyde Park Garvagh

Garvagh Amenity Site

Ballysally Community Centre Coleraine Leisure Centre

Priority 2

BELLARENA PRIMARY SCHOOL BALLYTOBER PRIMARY SCHOOL DUNGIVEN PRIMARY SCHOOL

**BALLYSALLY PRIMARY SCHOOL** 

WILLIAM PINKERTON MEMORIAL PRIMARY SCHOOL

DRUMRANE PRIMARY SCHOOL CULCROW PRIMARY SCHOOL

BALLYMONEY MODEL CONTROLLED INTEGRATED

PRIMARY SCHOOL

CASTLEROE PRIMARY SCHOOL
CULLYCAPPLE PRIMARY SCHOOL

BUSHMILLS PRIMARY SCHOOL BALLYKELLY PRIMARY SCHOOL BARNISH PRIMARY SCHOOL

BUSHVALLEY PRIMARY SCHOOL CLOUGHMILLS PRIMARY SCHOOL

BALLYCASTLE INTEGRATED PRIMARY SCHOOL

D H CHRISTIE MEMORIAL PRIMARY SCHOOL

EDEN PRIMARY SCHOOL

ST BRIGID'S PRIMARY SCHOOL
ST. CANICES PRIMARY SCHOOL
PORTRUSH PRIMARY SCHOOL
ST. CANICES PRIMARY SCHOOL

ST. BRIGIDS PRIMARY SCHOOL

PORTSTEWART PRIMARY SCHOOL ST PATRICKS PRIMARY SCHOOL

PRIMARY SCHOOL

ST PATRICKS PRIMARY SCHOOL

ST PATRICKS & ST JOSEPHS PRIMARY SCHOOL

MILLBURN PRIMARY SCHOOL

ST PATRICK'S & ST BRIGID'S PRIMARY SCHOOL MILL STRAND INTEGRATED PRIMARY SCHOOL

ST MATTHEW'S PRIMARY SCHOOL
DRUMACHOSE PRIMARY SCHOOL
ST MARYS PRIMARY SCHOOL

Townhead Street Ballymoney

Castle Walk Castlerock

9 Ballyquin Road Limavady44 Knock Road Ballymoney

Unit 5 Loughanhill Industrial Estate Coleraine

46 Main Street, Bushmills Bushmills

Millburn Road Coleraine Limavady Road Garvagh

14 Dunluce Road Bushmills

Kurin Road Garvagh

Ballysally Road Coleraine

26a Railway Road Coleraine

260 SEACOAST ROAD, CLAGAN LIMAVADY LONDONDERRY

60 PRIESTLAND ROAD, BALLYTOBER WEST BUSHMILLS ANTRIM
43318 CHAPEL ROAD, DUNGIVEN DUNGIVEN LONDONDERRY
52 DANES HILL ROAD, BALLYSALLY COLERAINE LONDONDERRY

182 KNOCK ROAD, DERVOCK BALLYRATAHAN UPPER ANTRIM

286 DRUMRANE ROAD, BONNANABOIGH DUNGIVEN LONDONDERRY
129 CURRAGH ROAD, AGHADOWEY SCALTY COLERAINE LONDONDERRY

23 NORTH ROAD, TOWN PARKS BALLYMONEY ANTRIM

120 CASTLEROE ROAD, CASTLEROE COLERAINE LONDONDERRY

32 MULLAGHINCH ROAD, AGHADOWEY CULLYCAPPLE COLERAINE

LONDONDERRY

5 PRIESTLAND ROAD, BALLAGHMORE OR BUSHMILLS BUSHMILLS ANTRIM

8 GLENHEAD ROAD, BALLYKELLY BALLYKELLY LONDONDERRY

BARNISH PRIMARY SCHOOL 100 CUSHENDALL ROAD, BARNISH BALLYCASTLE

**ANTRIM** 

175 BALLINLEA ROAD, STRANOCUM BALLYNAFEIGH BALLYMONEY ANTRIM

34 MAIN STREET, CLOGH MILLS CLOUGHMILLS ANTRIM 43 QUAY ROAD, TOWN PARKS BALLYCASTLE ANTRIM

45 BALLYCAIRN ROAD, WATERSIDE COLERAINE LONDONDERRY

EDEN PRIMARY SCHOOL 33 VOW ROAD, EDEN BALLYMONEY ANTRIM

6 LOUGHILL ROAD, CLOUGHMILLS LOUGHILL ANTRIM
34 GLENEDRA ROAD, FINCARN FEENY LONDONDERRY
75 CROCKNAMACK ROAD, PORT RUSH PORTRUSH ANTRIM
11 CURRAGH ROAD, DUNGIVEN DUNGIVEN LONDONDERRY

ST BRIGIDS PRIMARY SCHOOL CASTLE STREET. TOWN PARKS BALLYMONEY

**ANTRIM** 

22 CENTRAL AVENUE, MULLAGHACALL NORTH PORTSTEWART LONDONDERRY

109 CAUSEWAY STREET, PORT RUSH PORTRUSH ANTRIM

TEACHERS HOUSE BALLYNAGARD, RATHLIN ISLAND BALLYNAGARD BALLYCASTLE

**ANTRIM** 

73 SHELTON ROAD, LOUGHGUILE TURNAVEDOG BALLYMENA ANTRIM

5 CHURCHTOWN ROAD, TIRKEERAN GARVAGH LONDONDERRY
2 GREENAWAY DRIVE, MILLBURN COLERAINE LONDONDERRY

19 MOYLE ROAD, TOWN PARKS BALLYCASTLE ANTRIM
33 DHU VARREN, GLENAMANUS PORTRUSH ANTRIM

296 DRUMSURN ROAD, DRUMSURN LOWER LIMAVADY LONDONDERRY ALEXANDER ROAD, RATHBRADY MORE LIMAVADY LONDONDERRY

41 MIDDLEPARK ROAD, GORTACLEE BALLYMENA ANTRIM

ST MARY'S PRIMARY SCHOOL
ST MALACHY'S PRIMARY SCHOOL
ST JOHNS CONVENT PRIMARY SCHOOL

ST JOHNS CONVENT PRIMARY SCHOOL
ST COLUMS PRIMARY SCHOOL

ST COLUMBAS PRIMARY SCHOOL RASHARKIN PRIMARY SCHOOL

ST BRIGID'S PRIMARY SCHOOL

ROE VALLEY INTEGRATED PRIMARY SCHOOL

ST PATRICKS & ST JOSEPHS FEDERATED PRIMARY SCHOOL

DUNGIVEN HOUSEHOLD RECYCLING CENTRE

FAUGHANVALE PRIMARY SCHOOL

GARRYDUFF PRIMARY SCHOOL

TERMONCANICE PRIMARY SCHOOL

GORTNAGHEY PRIMARY SCHOOL HARPURS HILL PRIMARY SCHOOL

ST. PETER'S & ST. PAUL'S PRIMARY SCHOOL

HEZLETT PRIMARY SCHOOL KILLOWEN PRIMARY SCHOOL

KILREA PRIMARY SCHOOL

ST. PETER & ST. PAUL PRIMARY SCHOOL LANDHEAD PRIMARY SCHOOL

ST. FINLOUGHS PRIMARY SCHOOL

ST. COLUMBAS PRIMARY SCHOOL

MAGILLIGAN PRIMARY SCHOOL

MACOSQUIN PRIMARY SCHOOL

LISLAGAN PRIMARY SCHOOL

ST. PATRICKS PRIMARY SCHOOL

LIMAVADY CENTRAL PRIMARY SCHOOL

LEANEY PRIMARY SCHOOL
ST. JOHNS PRIMARY SCHOOL

ST. JOSEPHS PRIMARY SCHOOL

CHURCHQUARTER, RATHLIN ISLAND CHURCH QUARTER BALLYCASTLE ANTRIM BERESFORD AVENUE, COLERAINE AND SUBURBS COLERAINE LONDONDERRY

HAZELBANK ROAD, CHURCHLAND COLERAINE LONDONDERRY

24 LEVER ROAD, MULLAGHACALL NORTH PORTSTEWART LONDONDERRY

79 BOLERAN ROAD, BOLERAN GARVAGH LONDONDERRY

BAMFORD PARK, RASHARKIN CARNFINTON BALLYMENA ANTRIM

83. TOWN PARKS BALLYMONEY ANTRIM

153 ROE MILL ROAD, COOLESSAN LIMAVADY LONDONDERRY 37 GLEN ROAD, BROCKAGHBOY GARVAGH LONDONDERRY

DUNGIVEN HOUSEHOLD RECYCLING CENTRE 3A CHAPEL ROAD, DUNGIVEN

**DUNGIVEN LONDONDERRY** 

FAUGHANVALE PRIMARY SCHOOL 3 VALE ROAD, TULLYVERRY GREYSTEEL

LONDONDERRY

133 GARRYDUFF ROAD, DUNLOY GARRYDUFF ANTRIM

1 RATHBRADY ROAD, NEWTOWN LIMAVADY ALIAS RATHBRADY BEG LIMAVADY

LONDONDERRY

85 GORTNAHEY ROAD, GORTNAHEY BEG DUNGIVEN LONDONDERRY
1 CUILRATH STREET, HARPUR'S HILL COLERAINE LONDONDERRY
296 FOREGLEN ROAD, BALLYMONEY DUNGIVEN LONDONDERRY
1 BALLYWOOLEN ROAD, EXORNA CASTLEROCK LONDONDERRY

55 SHUTTLE HILL, CHURCHLAND CHURCHLAND COLERAINE LONDONDERRY KILREA PRIMARY SCHOOL 5 LISNAGROT ROAD, KILREA KILREA LONDONDERRY

296 FOREGLEN ROAD, BALLYMONEY DUNGIVEN LONDONDERRY
78 KILRAUGHTS ROAD, LANDHEAD BALLYMONEY ANTRIM

138 TARTNAKILLY ROAD, SISTRAKEEL BALLYKELLY LONDONDERRY
ST COLUMBA'S PRIMARY SCHOOL 3 AGIVEY ROAD, CLARAGH KILREA

LONDONDERRY

552 SEACOAST ROAD, AUGHIL LIMAVADY LONDONDERRY

34 DUNDERG ROAD, MACOSQUIN CAMUS MACOSQUIN GLEBE (MAIN PORTION)

COLERAINE LONDONDERRY

50 LISLAGAN ROAD, LISLAGAN UPPER BALLYMONEY ANTRIM

& NURSERY 8 GORTAHAR ROAD, RASHARKIN MONEYLECK BALLYMENA ANTRIM

57 SCROGGY ROAD, ENAGH LIMAVADY LONDONDERRY

12 INTERMEDIATE ROAD, TOWN PARKS BALLYMONEY ANTRIM
432 FOREGLEN ROAD, DERRYNAFLAW DUNGIVEN LONDONDERRY

40 BRIDGE ROAD, DUNLOY DUNLOY ANTRIM

#### Phase 2 Subject to Case by Case Agreement with DCM

Priority 1

Kilrea Playing Fields Craiglea Gardens Kilrea

Dungiven Playing Fields 12 Curragh Road, Dungiven Dungiven

Benone Tourist Complex (Golf)

Benone Avenue Limavady

Dunseverick Harbour & Breakwater

100 Causeway Road Dunseverick

Windyhall Playing Fields Tullans Park Coleraine

Priority 2

DEPARTMENT OF AGRICULTURE AND RURAL DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT CROWN

DEVELOPMENT BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY

DEPARTMENT FOR REGIONAL DEVELOPMENT DEPARTMENT FOR REGIONAL DEVELOPMENT NORTHERN IRELAND WATER

NEWMILLS ROAD LOWER, BELLASSES COLERAINE LONDONDERRY

MEDICAL CENTRE 31 GLENKEEN ROAD, AGHADOWEY GLENKEEN COLERAINE

LONDONDERRY

ARMOY COMMUNITY CENTRE 12 MAIN STREET, TURNAROBERT ARMOY

**ANTRIM** 

ARMSTRONG MEDICAL ARMSTRONG MEDICAL 34A-B NEWMILLS ROAD, NORTHBROOK INDUSTRIAL

ESTATE BELLASSES COLERAINE LONDONDERRY

BALLYCASTLE BRANCH LIBRARY 5 LEYLAND ROAD, TOWN PARKS BALLYCASTLE

ANTRIM

BALLYMONEY BOROUGH COUNCIL BALLYMONEY BOROUGH COUNCIL 16 CHARLES STREET, TOWN PARKS

BALLYMONEY ANTRIM

BOVALLY MEDICAL CENTRE BOVALLY MEDICAL CENTRE 2 ROSSAIR ROAD, BOVALLY LIMAVADY

LONDONDERRY

BUSHMILLS MEDICAL CENTRE BUSHMILLS MEDICAL CENTRE 6 PRIESTLAND ROAD, BALLAGHMORE OR

**BUSHMILLS BUSHMILLS ANTRIM** 

CHILD & ADOLESCENT MENTAL HEALTH SERVICE CHILD & ADOLESCENT MENTAL HEALTH SERVICE 15 NEWAL ROAD, TOWN

PARKS BALLYMONEY ANTRIM

CLOUGHMILLS MEDICAL PRACTICE 2 MAIN STREET, CLOUGHMILLS CLOGH

MILLS ANTRIM

COLERAINE BOROUGH COUNCIL 89 MAIN STREET, GARVAGH GARVAGH

LONDONDERRY

COLERAINE BOROUGH COUNCIL COLERAINE BOROUGH COUNCIL TOURIST INFORMATION CENTRE 25C RAILWAY

ROAD, COLERAINE AND SUBURBS COLERAINE LONDONDERRY

COLERAINE DISTRICT COUNCIL COLERAINE DISTRICT COUNCIL 27 THE DIAMOND, KILREA KILREA

LONDONDERRY

DEPARTMENT OF FINANCE AND PERSONNEL DEPARTMENT OF FINANCE AND PERSONNEL CROWN BUILDINGS 8 ARTILLERY

ROAD, MILLBURN COLERAINE LONDONDERRY

DEPARTMENT FOR AGRICULTURE & RURAL DEVELOPMENT DEPARTMENT FOR AGRICULTURE & RURAL DEVELOPMENT CROWN BUILDINGS

8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY

CAUSEWAY HEALTH & SOCIAL SERV. TRUST CAUSEWAY HEALTH & SOCIAL SERV. TRUST 21B NEWAL ROAD, TOWN PARKS

BALLYMONEY ANTRIM

DEPARTMENT FOR SOCIAL DEVELOPMENT DEPARTMENT FOR SOCIAL DEVELOPMENT CROWN BUILDINGS 8 ARTILLERY

ROAD, MILLBURN COLERAINE LONDONDERRY

DEPARTMENT FOR SOCIAL DEVELOPMENT DEPARTMENT FOR SOCIAL DEVELOPMENT CROWN BUILDINGS 8 ARTILLERY

ROAD, MILLBURN COLERAINE LONDONDERRY

DEPARTMENT OF AGRICULTURE AND RURAL DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT 115 GLENARIFFE

DEVELOPMENT ROAD, GLENARIFFE PARKMORE OR AGANLANE BALLYMENA ANTRIM

DEPARTMENT OF AGRICULTURE AND RURAL

DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT FISHERIES & FOOD

DEVELOPMENT

CROWN BUILDINGS 8 ARTILLERY ROAD. MILLBURN COLERAINE LONDONDERRY

DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT CROWN

BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY

DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT VETERINARY

SERVICE CROWN BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE

LONDONDERRY

DEPARTMENT OF ENVIRONMENT DEPARTMENT OF ENVIRONMENT 86 MAIN STREET, NEWTOWN LIMAVADY

ALIAS RATHBRADY BEG LIMAVADY LONDONDERRY

**DEVELOPMENT** 

**DEVELOPMENT** 

DEPARTMENT OF AGRICULTURE AND RURAL

DEPARTMENT OF AGRICULTURE AND RURAL

DEPARTMENT OF THE ENVIRONMENT DEPARTMENT OF THE ENVIRONMENT COUNTY HALL COMPLEX CASTLEROCK

ROAD, WATERSIDE COLERAINE LONDONDERRY

DEPT. FOR REGIONAL DEVELOPMENT 1A CASTLE PARK, DEFFRICK

**BALLYMONEY ANTRIM** 

DERVOCK MEDICAL CENTRE DERVOCK MEDICAL CENTRE 28A CARNCULLAGH ROAD, DERVOCK DERVOCK

**BALLYMONEY ANTRIM** 

DERVOCK SURGERY DERVOCK SURGERY 26 CARNCULLAGH ROAD, DERVOCK DERVOCK

BALLYMONEY ANTRIM

DOCTORS SURGERY DOCTORS SURGERY CURRYSISKAN HOUSE 56 MACFIN ROAD, CURRYSHESKIN

**BALLYMONEY ANTRIM** 

DOCTORS SURGERY DOCTORS SURGERY 4A PLANTATION ROAD, BALLYKELLY BALLYKELLY

LONDONDERRY

COLERAINE HEALTH CENTRE 7 CASTLEROCK ROAD, WATERSIDE COLERAINE

LONDONDERRY

BALLYMONEY INDEPENDENT CHRISTIAN SCHOOL 55 MARKET STREET, TOWN PARKS BALLYMONEY ANTRIM

NORTHERN HEALTH AND SOCIAL CARE TRUST NORTHERN HEALTH AND SOCIAL CARE TRUST MENTAL HEALTH UNIT 17-19

NEWAL ROAD, TOWN PARKS BALLYMONEY ANTRIM

120 CASTLEROE ROAD, CASTLEROE COLERAINE LONDONDERRY

DUNSEVERICK PRIMARY SCHOOL 215 WHITEPARK ROAD, DUNSEVERICK LISNAGUNOGUE LOWER BUSHMILLS

**ANTRIM** 

DUNLUCE HIGH SCHOOL DUNLUCE ROAD, BALLAGHMORE OR BUSHMILLS

**BUSHMILLS ANTRIM** 

DOMINICAN COLLEGE GRAMMAR SCHOOL 2 STRAND ROAD, EAST CROSSREAGH TULLAGHMURRY WEST PORTSTEWART

LONDONDERRY

DALRIADA GRAMMAR SCHOOL ST. JAMES ROAD, TOWN PARKS BALLYMONEY ANTRIM

COLERAINE GRAMMAR SCHOOL 23-33 CASTLEROCK ROAD, WATERSIDE COLERAINE LONDONDERRY

CAUSEWAY SCHOOL 52 CAUSEWAY ROAD, ARDIHANNON BUSHMILLS ANTRIM

CASTLEROE AREA COMMUNITY DEVELOPMENT

ASSOCIATION DAY NURSERY CASTLEROE PRIMARY SCHOOL

CARROWREAGH PRIMARY SCHOOL 110B FINVOY ROAD, CARROWREAGH BALLYMONEY ANTRIM

CARNALRIDGE PRIMARY SCHOOL 135 ATLANTIC ROAD, WEST BALLYMACLEVENNON PORTRUSH LONDONDERRY
BALNAMORE PRIMARY SCHOOL BALNAMORE PRIMARY SCHOOL 80 BALNAMORE ROAD, BALLYNACREE SKEIN

**BALLYMONEY ANTRIM** 

GARVAGH PRIMARY SCHOOL GARVAGH PRIMARY SCHOOL 1 COLERAINE ROAD, GARVAGH GARVAGH

LONDONDERRY

BALLYMONEY NURSERY SCHOOL NORTH ROAD, TOWN PARKS BALLYMONEY ANTRIM

GORRAN PRIMARY SCHOOL 2 GORRAN ROAD, DRUMACROW GARVAGH LONDONDERRY
BALLYMONEY HIGH SCHOOL 17 GARRYDUFF ROAD, TOWN PARKS BALLYMONEY ANTRIM
BALLYHACKETT PRIMARY SCHOOL 50 ALTIKEERAGH ROAD, BALLYHACKET TOBERCLAW CASTLEROCK

LONDONDERRY

BALLYCASTLE HIGH SCHOOL 33 RATHLIN ROAD, TOWN PARKS BALLYCASTLE ANTRIM

ARMOY PRIMARY SCHOOL 2 GRACEHILL ROAD, MOYAVER UPPER BALLYMONEY

**ANTRIM** 

WINDYHALL COMMUNITY CENTRE WINDYHALL COMMUNITY CENTRE 605 TULLANS PARK, BELLASSES COLERAINE

LONDONDERRY

WILLIAM F MC CLEERY DISPENSING SURGERY 238 SEACOAST ROAD,

BELLARENA LIMAVADY LONDONDERRY

THE SURGERY 6 LEVER ROAD, MULLAGHACALL NORTH PORTSTEWART

LONDONDERRY

THE COUNTY MEDICAL CENTRE 122 BALLINLEA ROAD, CARROWREAGH

ARMOY ANTRIM

PORTSTEWART MEDICAL CENTRE 90 PORTSTEWART MEDICAL CENTRE 32 MILL ROAD, MULLAGHACALL NORTH

PORTSTEWART LONDONDERRY

NORTHERN HEALTH AND SOCIAL CARE TRUST NORTHERN HEALTH AND SOCIAL CARE TRUST UNIT 4 BALLYBRAKES ROAD,

BALLYBRAKES BUSINESS PARK BALLYBRAKES BALLYMONEY ANTRIM

NORTHERN HEALTH AND SOCIAL CARE TRUST NORTHERN HEALTH AND SOCIAL CARE TRUST UNIT 7 BALLYBRAKES ROAD,

BALLYBRAKES BUSINESS PARK BALLYBRAKES BALLYMONEY ANTRIM

BALLYSALLY NURSERY SCHOOL 28A BALLYSALLY ROAD, BALLYSALLY COLERAINE LONDONDERRY

PORTRUSH COMMUNITY PRE-SCHOOL PLAYGROUP ASSOCIATION 75A CROCKNAMACK ROAD, PORT RUSH PORTRUSH ANTRIM THE PLAY SCHOOL 42A MITCHELL PARK, PÁIRC MHISTÉIL DUNGIVEN DUNGIVEN LONDONDERRY THE IRISH SOCIETYS SCHOOL 3 RUGBY AVENUE, COLERAINE AND SUBURBS COLERAINE LONDONDERRY STRAIDBILLY PRIMARY SCHOOL 85 CARNBORE ROAD, LISCOLMAN CARNMOON BALLYMONEY ANTRIM ST. PAULS HIGH SCHOOL 11 BANN ROAD, KILREA KILREA LONDONDERRY ST. MARYS SCHOOL ST MARY'S LIMAVADY IRISH GREEN STREET, NEWTOWN LIMAVADY ALIAS RATHBRADY BEG LIMAVADY LONDONDERRY ST. MARY'S SECONDARY SCHOOL SPORTS PAVILLION SCROGGY ROAD, RATHBRADY MORE LIMAVADY LONDONDERRY ST. ANNES PRIMARY SCHOOL 3 RESERVOIR ROAD, CORKEY DRUMRANKIN BALLYMENA ANTRIM ST PATRICKS PRIMARY SCHOOL 244 GARRON ROAD, WARREN BALLYMENA ANTRIM ST OLCANS PRIMARY SCHOOL 202 GLENSHESK ROAD, TURNAROBERT ARMOY ANTRIM ST IOSEPH'S HIGH SCHOOL BERESFORD AVENUE, COLERAINE AND SUBURBS COLERAINE LONDONDERRY ST ANTHONYS PRIMARY SCHOOL 129 AGHANLOO ROAD, SHANVEY LIMAVADY LONDONDERRY GAELSCOIL AN CHAISTIL SCHOOL 5 KILNS ROAD, TOWN PARKS BALLYCASTLE ANTRIM SANDELFORD SPECIAL SCHOOL MOUNTFERN COMPLEX 8 RUGBY AVENUE, LODGE MOUNT SANDEL COLERAINE LONDONDERRY RASHARKIN HEALTH CENTRE RASHARKIN HEALTH CENTRE 10 MONEYLECK ROAD, RASHARKIN MONEYLECK **BALLYMENA ANTRIM OUR LADY OF LOURDES HIGH SCHOOL** OUR LADY OF LOURDES HIGH SCHOOL CASTLE STREET, TOWN PARKS **BALLYMONEY ANTRIM** LODGE ROAD CAMPUS PLAYING FIELDS COLERAINE LODGE ROAD, COLERAINE AND SUBURBS COLERAINE LONDONDERRY GRAMMAR SCHOOL LODGE ROAD CAMPUS COLERAINE GRAMMAR SCHOOL LODGE ROAD, COLERAINE AND SUBURBS COLERAINE LONDONDERRY LIMAVADY NURSERY SCHOOL 9A GREYSTONE ROAD, ENAGH LIMAVADY LONDONDERRY LIMAVADY HIGH SCHOOL 64 IRISH GREEN STREET, NEWTOWN LIMAVADY ALIAS LIMAVADY HIGH SCHOOL RATHBRADY BEG LIMAVADY LONDONDERRY LIMAVADY GRAMMAR SCHOOL 3 BALLYQUIN ROAD, COOLESSAN LIMAVADY LONDONDERRY LARGY PRIMARY SCHOOL 130 DRUMRANE ROAD, LARGY LIMAVADY LONDONDERRY KYLEMORE NURSERY SCHOOL KYLEMORE ROAD. CHURCHLAND COLERAINE LONDONDERRY KNOCKAHOLLET PRIMARY SCHOOL 79 KNOCKAHOLET ROAD, DUNLOY KNOCKAHOLET ANTRIM KILMOYLE PRIMARY SCHOOL KILMOYLE PRIMARY SCHOOL 77 BENVARDIN ROAD, BALLYBOGY KILMOYLE **BALLYMONEY ANTRIM** HOLIDAY COTTAGE GLENSHESK SCHOOLH OUSE 7 GREENAN ROAD, GLENSHESK GREENAN BALLYCASTLE ANTRIM SANDELFORD SPECIAL SCHOOL 4 RUGBY AVENUE, LODGE COLERAINE LONDONDERRY MINISTRY OF HEALTH & SOCIAL SERVICES MINISTRY OF HEALTH & SOCIAL SERVICES BENEFITS AGENCY CROWN BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY **GARVAGH HEALTH CENTRE** GARVAGH HEALTH CENTRE DENTIST SURGERY 110 MAIN STREET, GARVAGH GARVAGH LONDONDERRY **FOYLE HEALTH & SOCIAL SERVICES TRUST** FOYLE HEALTH & SOCIAL SERVICES TRUST BENBRADAGH RESOURCE CENTRE SCROGGY ROAD. RATHBRADY MORE LIMAVADY LONDONDERRY NORTH EASTERN EDUCATION & LIBRARY BOARD NORTH EASTERN EDUCATION & LIBRARY BOARD 12 CAUSEWAY STREET, PORT RUSH PORTRUSH ANTRIM **FOYLE HEALTH & SOCIAL SERVICES TRUST** FOYLE HEALTH & SOCIAL SERVICES TRUST 7 THACKERAY PLACE, KILLANE LIMAVADY LONDONDERRY GLENS OF ANTRIM MEDICAL CENTRE GLENS OF ANTRIM MEDICAL CENTRE 2 GORTACLEE ROAD, BELLISK OR WATERFORD CUSHENDALL ANTRIM THE FROCESS MEDICAL CENTRE THE FROCESS MEDICAL CENTRE 56 MAIN STREET. CLOGH MILLS CLOUGHMILLS ANTRIM GLENULLIN COMMUNITY CENTRE GLENULLIN COMMUNITY CENTRE 9 CURRAGHMORE ROAD, BROCKAGHBOY **GARVAGH LONDONDERRY** KILREA HEALTH CENTRE 36 GARVAGH ROAD, KILREA KILREA LONDONDERRY KII REA HEALTH CENTRE **GLENULLIN COMMUNITY CENTRE** GLENULLIN COMMUNITY CENTRE 9A CURRAGHMORE ROAD, BROCKAGHBOY **GARVAGH LONDONDERRY** 

KILLOWEN MEDICAL CENTRE KILLOWEN MEDICAL CENTRE KILLOWEN MEDICAL CENTRE 5A CASTLEROCK ROAD WATERSIDE COLERAINE LONDONDERRY HEALTH AND SAFETY EXECUTIVE NORTHERN IRELAND HEALTH AND SAFETY EXECUTIVE NORTHERN IRELAND CROWN BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY **FOYLE HEALTH & SOCIAL SERVICES TRUST** FOYLE HEALTH & SOCIAL SERVICES TRUST LIMAVADY HEALTH CENTRE SCROGGY ROAD, RATHBRADY MORE LIMAVADY LONDONDERRY LIFFOCK SURGERY LIFFOCK SURGERY 69 SEA ROAD, LIFFOCK CASTLEROCK LONDONDERRY MINISTRY OF HEALTH & SOCIAL SERVICES MINISTRY OF HEALTH & SOCIAL SERVICES CROWN BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY MOVER DISTRICT COLINCIL MOYLE DISTRICT COUNCIL 59D CASTLE STREET, TOWN PARKS BALLYCASTLE ANTRIM NORTH EASTERN AND LIBRARY BOARD NORTH EASTERN AND LIBRARY BOARD OFFICES COUNTY HALL COMPLEX 7 CASTLEROCK ROAD, WATERSIDE COLERAINE LONDONDERRY NORTH EASTERN AND LIBRARY BOARD COUNTY HALL COMPLEX 7 CASTLEROCK NORTH EASTERN AND LIBRARY BOARD ROAD, WATERSIDE COLERAINE LONDONDERRY N.E. EDUCATION & LIBRARY BOARD N.E. EDUCATION & LIBRARY BOARD 40A LODGE ROAD, COLERAINE AND SUBURBS COLERAINE LONDONDERRY **DUNGIVEN HEALTH CENTRE** DUNGIVEN HEALTH CENTRE 1 CHAPEL ROAD, DUNGIVEN DUNGIVEN LONDONDERRY N.E. EDUCATION & LIBRARY BOARD N.E. EDUCATION & LIBRARY BOARD PUBLIC LIBRARY 44 MAIN STREET, CLOGHER NORTH BUSHMILLS ANTRIM LIMAVADY BOROUGH COUNCIL LIMAVADY BOROUGH COUNCIL LIMAVADY LIBRARY 5 CONNELL STREET. NEWTOWN LIMAVADY ALIAS RATHBRADY BEG LIMAVADY LONDONDERRY N.E. EDUCATION & LIBRARY BOARD N.E. EDUCATION & LIBRARY BOARD NORTH EASTERN EDUCATION & LIBRARY BOARD QUEEN STREET, COLERAINE AND SUBURBS COLERAINE LONDONDERRY MOYLE DISTRICT COUNCIL MOYLE DISTRICT COUNCIL 59C CASTLE STREET, TOWN PARKS BALLYCASTLE ANTRIM MOYLE DISTRICT COUNCIL MOYLE DISTRICT COUNCIL 59B CASTLE STREET, TOWN PARKS BALLYCASTLE MOYLE DISTRICT COUNCIL MOYLE DISTRICT COUNCIL 59A CASTLE STREET, TOWN PARKS BALLYCASTLE MOUNTSANDEL SURGERY MOUNTSANDEL SURGERY 4 MOUNTSANDEL ROAD, COLERAINE AND SUBURBS COLFRAINF LONDONDERRY MINISTRY OF HEALTH & SOCIAL SERVICES MINISTRY OF HEALTH & SOCIAL SERVICES JOBS & BENEFITS OFFICE CROWN BUILDINGS 8 ARTILLERY ROAD, MILLBURN COLERAINE LONDONDERRY FEENY MEDICAL PRACTICE FEENY MEDICAL PRACTICE 2 MAIN STREET, FEENY FEENY LONDONDERRY

#### Phase 3 Unlikely to be approved by DCMS

Priority 1

Roemill Pavillion and Playing Fields 33 Roemill Road Limavady

Foyle Ferry Terminal, Magilligan Point 106 Point Road, Magilligan Magilligan

Macosquin Playing Fields Farranseer Park Macosquin

Portandhu Portrush (old harbour?)

Lower Lansdowne Road Portrush

Portballintrae Harbour

Portrush Harbour

Beach Road Portballintrae

Harbour Road Portrush

Portstewart Harbour The Promenade Portstewart

Rathlin - Harbour Complex incl Toilets 5 Church Quarter Rathlin Island

Coleraine Marina Portstewart Road Coleraine
Red Bay Waterfoot 100 Coast Road Waterfoot

Rasharkin CC/Drumbolcan Pk Rec Grds Duneany Road Rasharkin

Ballycastle Tennis Courts Mary Street Ballycastle

Ballintoy - Harbours/Piers/Toilets 58 Harbour Road Ballintoy
Ballycastle Harbour Works 14 Bayview Road Ballycastle

Drumaheglis Marina & Caravan Park

36 Glenstall Road Balnamore

Ballyreagh Golf Course

Brook Street Bowling

Crescent Pavilion

The Crescent Portstewart

Ballycastle Harbour & Marina Complex 14 Bayview Road Ballycastle
Coleraine West Rope Walk Pitches The Ropewalk Coleraine

Priority 2

LIMAVADY BOROUGH COUNCIL LIMAVADY BOROUGH COUNCIL 30 BALLYAVELIN ROAD, ARDGARVAN

LIMAVADY LONDONDERRY

BALNAMORE SABBATH SCHOOL BEECHWOOD DRIVE, BALNAMORE BALLYNACREE SKEIN BALLYMONEY ANTRIM

LIMAVADY BOROUGH COUNCIL 5 CONNELL STREET, NEWTOWN LIMAVADY

ALIAS RATHBRADY BEG LIMAVADY LONDONDERRY

LIMAVADY BOROUGH COUNCIL LIMAVADY BOROUGH COUNCIL RECREATION GROUNDS 33 ROE MILL ROAD,

COOLESSAN LIMAVADY LONDONDERRY

CLOUGHMILLS SUNDAY SCHOOL HALL 47 MAIN STREET, CLOGH MILLS CLOUGHMILLS ANTRIM

LIMAVADY BOROUGH COUNCIL 1A CHAPEL ROAD, DUNGIVEN DUNGIVEN

LONDONDERRY

### Stratum Planned to be addressed by Project Stratum

Priority 1

Marina/Visitor Centre Portnagree House

Refuse Disposal Premises Letterloan

Craigahulliar Landfill Site

Letterloan Road Macosquin

45 Craigahulliar Road Portrush

Letterloan Transfer Shed (new - merge)

Letterloan Road Macosquin

Carneatly Amenity Site

Moyarget Road Ballycastle

Crosstagherty Landfill/Transfer Station

Burnquarter Road Ballymoney

Priority 2

GLENANN PRIMARY SCHOOL 8 GLENAAN ROAD, CLOGHY EAST CUSHENDALL ANTRIM

DAMHEAD PRIMARY SCHOOL 34 DAMHEAD ROAD, DAMHEAD COLERAINE LONDONDERRY

CARHILL PRIMARY SCHOOL 78 CARHILL ROAD, CARBALINTOBER GARVAGH LONDONDERRY